

ITEM 4. AIRPORTS COMMISSION - PRESENTATION & DISCUSSION

COMMISSIONER BIOGRAPHIES AND TERMS OF REFERENCE

Introduction

- 1 On 7 September 2012, the government announced its intention to create an independent commission to identify and recommend to government options for maintaining the UK's status as a global aviation hub. The Airports Commission is chaired by Sir Howard Davies. The full membership and terms of reference for this body are presented below.

Sir Howard Davies

- 2 Sir Howard Davies is the Chair of the Airports Commission. He is also currently Chairman of the Phoenix Group, Professor of Practice at the Paris Institute of Political Science (Sciences Po) and Chairman of the International Advisory Council of the China Securities Regulatory Commission.
- 3 Howard chairs the Risk Committees at Morgan Stanley Inc and Prudential plc, who he joined in 2004 and 2010 respectively. He is a member of the Regulatory and Compliance Advisory Board of Millennium LLC, a New York-based hedge fund, and has been a member of the International Advisory Council of the China Banking Regulatory Commission since 2003.
- 4 Howard was Director of the London School of Economics and Political Science from 2003 until May 2011. Prior to that he was Chairman of the UK Financial Services Authority from 1997 to 2003.
- 5 In his earlier career he worked in the Foreign and Commonwealth Office and HM Treasury, both as an official and as special adviser to the Chancellor of the Exchequer.
- 6 He is a Trustee of the Tate, a member of the governing body of the Royal Academy of Music; has Honorary Fellowship at Merton College, and is also the author of several books on various financial subjects.

Professor Ricky Burdett

- 7 Ricky Burdett is Professor of Urban Studies at the London School of Economics and Political Science (LSE) and director of LSE Cities and the urban age programme. His research interests focus on the interactions between the physical and social worlds in the contemporary city and how urbanisation affects social and environmental sustainability.
- 8 He is a Global Distinguished Professor at New York University, a member of Council of the Royal College of Art in London and of the Quality Review Panel for the London Legacy Development Corporation.

- 9 Burdett has been involved in regeneration projects across Europe and was Chief Adviser on Architecture and Urbanism for the London 2012 Olympics, and architectural adviser to the Mayor of London from 2001 to 2006.
- 10 He was a member of the Urban Task Force which produced a major report for the UK government on the future of English cities in 1999 entitled 'Towards an Urban Renaissance'.
- 11 In addition to leading interdisciplinary research and teaching activities, he is a regular contributor to journals, books and media programmes on contemporary architecture and urbanism. He is co-editor of two books based on the urban age research project: The Endless City (2007) and Living in the Endless City (2011).

Professor Dame Julia King CBE, DBE

- 12 Following an academic career at Cambridge and Nottingham universities, Julia King held senior executive posts at Rolls-Royce plc, in both the aerospace and marine businesses, for 8 years. She returned to academia as Principal of the Engineering Faculty at Imperial College, London, before becoming Vice-Chancellor of Aston University.
- 13 Julia currently advises Government as a non-executive director of the Department for Business, Innovation & Skills, a member of the Committee on Climate Change, the UK's Low Carbon Business Ambassador, through the 'King Review' (2008) on reducing vehicle emissions, and as a member of the 'Browne Review' (2011) on University funding.
- 14 She is a non-executive Director of Angel Trains and of the Green Investment Bank, sits on the Engineering & Physical Sciences Research Council, and is a member of the Board of Universities UK, chairing its Employability, Business and Industry Network. She was an inaugural member on the Governing Board of the European Institute of Innovation & Technology.
- 15 Julia's work has been recognised by the Grunfeld, Bengough, Kelvin, John Collier and Lunar medals, and the President's Prize of the Engineering Professors' Council. She is a Fellow of the Royal Academy of Engineering, and was awarded a CBE in 1999 and a DBE in 2012.

Vivienne Cox

- 16 Vivienne Cox is a non-executive Director of Rio Tinto plc, BG Group, Pearson plc and Vallourec SA. She is the Lead Independent Director on the Board of the Department for International Development (DFiD). She is also on the Board of the INSEAD Business School and an adjunct Professor at Imperial College.
- 17 In 2009 she retired from BP after spending 28 years in the company. Her last full-time role was as the Executive Vice President of the Gas, Power and Renewables business. She was a member of the BP Chief Executive's Committee.

- 18 A graduate of Oxford and INSEAD, in 2006 she was awarded the prestigious Veuve Clicquot Business Woman of the Year Award.

Sir John Armitt CBE

- 19 John Armitt was appointed Chairman of the Olympic Delivery Authority on 1 September 2007. He joined John Laing as a civil engineer in 1966, and was Chairman of Laings International and Civil Engineering Divisions from 1987-1993.
- 20 In 1993 he was appointed Chief Executive of Union Railways, the company responsible for developing the high-speed Channel Tunnel Rail Link (CTRL). In 1997 he was appointed Chief Executive of Costain and in 2001 Chief Executive of Railtrack plc. A year later he was made Chief Executive of Network Rail - a position he held until 2007.
- 21 Sir John is currently Chairman of City and Guilds - appointed 25 October 2012, Deputy Chairman of Berkeley Group plc and is a non-executive Director of Transport for London.

Geoff Muirhead CBE

- 22 Geoff is a qualified civil and structural engineer who spent 22 years in the construction industry prior to joining Manchester Airport in 1988 as their Director of Development and Planning leading the delivery of Terminal 2. Geoff was subsequently promoted to Business Development Director in 1992 and to Chief Executive in 1994 during which he led the business through the acquisition of Humberside, East Midlands and Bournemouth Airports. Geoff was also responsible for leading the planning and delivery of Manchester Airport's second runway. Geoff retired from the role in October 2010.
- 23 Geoff has been the Chairman of the North West CBI, a past President of Manchester Chamber of Commerce and Industry, a past Chairman of Airport Operators Association and a past President of Airports Council International - Europe.
- 24 Geoff is currently the Chairman of ASK Developments, the North West Rail Campaign, the IPPR (Institute for Public Policy Research) 'Commission on Northern Economic Future', and the Atlantic Gateway Programme.

AIRPORTS COMMISSION. TERMS OF REFERENCE¹

- 25 The commission's terms of reference will be as follows:
- 26 The commission will examine the scale and timing of any requirement for additional capacity to maintain the UK's position as Europe's most important aviation hub; and it will identify and evaluate how any need for additional capacity should be met in the short, medium and long term.
- 27 It should maintain a UK-wide perspective, taking appropriate account of the national, regional and local implications of any proposals.
- 28 It should engage openly with interested parties and members of the public, providing opportunities to submit evidence and proposals and to set out views relevant to its work.
- 29 It should seek to engage with a range of stakeholders, including with local and devolved government as well as the opposition, to build consensus in support of its approach and recommendations.
- 30 The commission should report no later than the end of 2013 on:
- its assessment of the evidence on the nature, scale and timing of the steps needed to maintain the UK's global hub status; and
 - its recommendation(s) for immediate actions to improve the use of existing runway capacity in the next 5 years – consistent with credible long term options.
- 31 The assessments and recommendations in the commission's interim report should be underpinned by a detailed review of the evidence in relation to the current position in the UK with regard to aviation demand and connectivity, forecasts for how these are likely to develop, and the expected future pattern of the UK's requirements for international and domestic connectivity.
- 32 Its assessments of potential immediate actions should take into account their economic, social and environmental costs and benefits, and their operational deliverability. It should also be informed by an initial high-level assessment of the credible long-term options which merit further detailed development.
- 33 The commission should report no later than summer 2015 on:
- its assessment of the options for meeting the UK's international connectivity needs, including their economic, social and environmental impact;
 - its recommendation(s) for the optimum approach to meeting any needs; and

¹ <https://www.gov.uk/government/speeches/membership-and-terms-of-reference-of-the-airports-commission>

- its recommendation(s) for ensuring that the need is met as expeditiously as practicable within the required timescale
- 34 The commission should base the recommendations in its final report on a detailed consideration of the case for each of the credible options. This should include the development or examination of detailed business cases and environmental assessments for each option, as well as consideration of their operational, commercial and technical viability.
- 35 As part of its final report in summer 2015, it should also provide materials, based on this detailed analysis, which will support the government in preparing a National Policy Statement to accelerate the resolution of any future planning applications for major airports infrastructure.